

ROBERT J. WILLIAMS, M.D., C.C.F.P., M.P.H.**ADDRESS:**

[REDACTED]
St. John's, Newfoundland
[REDACTED]

PHONE:

[REDACTED]

DATE OF BIRTH:

[REDACTED]

EDUCATION

1961	Graduated Prince of Wales College – Grade XI – St. John's, Newfoundland
1961 – 1964	Memorial University of Newfoundland – Pre-Medical Diploma St. John's, Newfoundland
1964 – 1969	Dalhousie University – M.D. Degree – Halifax, Nova Scotia
1974	College of Family Physicians of Canada – Certification College of Family Physicians of Canada (C.C.F.P.)
1981 – 1982	Harvard School of Public Health – Master of Public Health Degree – Boston, Massachusetts

UNIVERSITY AWARDS

1966	Dalhousie University Medical Scholarship
1967	Dalhousie University Medical Scholarship
1967	Alpha Omega Alpha Honor Medical Society

1968	Black Surgery Prize
1968 – 1969	Completed Rotating Internship with Distinction

PROFESSIONAL POSITIONS HELD

1969 – 1971	Assistant Medical Officer – Burin Hospital, Burin, Newfoundland
1971 – 1979	Senior Medical Officer – Walwyn Hospital, Come By Chance, Newfoundland
1977 – 1988	Clinical Associate – Department of Family Practice, Faculty of Medicine, Memorial University of Newfoundland
1979 – 1982	Medical Consultant – Department of Health, Government of Newfoundland and Labrador
1982 – 1989	Associate Deputy Minister – Department of Health, Government of Newfoundland and Labrador
1988 – Present	Clinical Assistant Professor – Division of Community Medicine, Faculty of Medicine, Memorial University of Newfoundland
1989 – May, 1998	Deputy Minister – Department of Health, Government of Newfoundland and Labrador
May, 1998 – 2005	Vice-President, Medical Services – Health Care Corporation of St. John's
2005 – Present	Vice-President, Quality, Diagnostic & Medical Services, Eastern Health

OTHER APPOINTMENTS

1974 – 1976	Member of Board – Newfoundland Medical Association
1975 – 1977	Chairman – Salaried Physicians Committee, Newfoundland Medical Association
1977 – 1978	President – Clarenville Branch, Memorial University Alumni Association

1978 – 1981	Member – Board of Regents, Memorial University of Newfoundland (elected by Alumni)
1982 – 1987	Member – Alcohol and Drug Dependency Commission of Newfoundland and Labrador
1987 – 1998	Member – Newfoundland Medical Care Commission
1986 – 1988	Junior Development Chairman – Newfoundland and Labrador Tennis Association
1988 – 1991	Vice President – Newfoundland and Labrador Tennis Association
1991	Treasurer – Newfoundland and Labrador Tennis Association
1991 – 1992	Chair of Deputy Ministers of Health Conference Member of Various Federal/Provincial Committees
1993 – 1995	Vice President – Newfoundland and Labrador Tennis Association
1992 – 1998	Co-Chair – Joint Management Committee with the Newfoundland and Labrador Medical Association

PUBLICATIONS

NEWFOUNDLAND'S SALARIED SYSTEM FOR RURAL AREAS OF BENEFIT TO MOST COTTAGE HOSPITALS PHYSICIANS – CMA JOURNAL, OCTOBER 9, 1976/VOL. 115

MEMBERSHIPS

Newfoundland Medical Association

College of Family Physicians of Canada (Sustaining)

Alpha Omega Alpha Honor Medical Society

EXPERIENCE

Clinical

Practiced medicine for 10 years (1969 – 1979) in the Newfoundland Cottage Hospital System – 2 years as a Medical Officer and 8 years as Senior Medical Officer with overall responsibility for the provision of medical care services to approximately 10,000 people through out-patient clinics, including laboratory and x-ray diagnostic services, as well as in-patient care in a small 20-25 bed primary care hospital. In addition to out-patient care, in-patient services included medical and paediatric services as well as anaesthesia, normal risk obstetrics, and minor surgery. Emergency surgery, including caesarean sections, were performed when clinical and/or weather and transportation services warranted. As senior medical officer, was responsible for all facets of the hospital operation, including administrative matters and planning, in addition to medical staff organization and medical/clinical services provided.

Through affiliation with Memorial University Faculty of Medicine, responsible for orientation of first-year visiting medical students to community care, and preceptorship for clinical clerks and interns on elective rotations.

Continue to maintain licensure and proficiency in medical practice by providing direct medical services on an annual basis as a locum physician in a general practice in St. John's

ACADEMIC

Canadian College of Family Physicians

Completed a 2-day examination process at McMaster University in 1974 and awarded Certificate by the College of Family Physicians.

M.P.H. – Harvard School of Public Health

Completed a Master of Public Health Degree Program at Harvard School of Public Health in 1982. The Program had a major course requirement in four areas:

- (1) Health Services Policy and Administration
- (2) Epidemiology
- (3) Environmental Health
- (4) Biostatistics

The Program provided for extensive selection of courses outside the above core curriculum. This included courses in the Health Policy and Administration Department of the School. These courses were based on the case study methodology and included a major course in health planning utilizing an actual situation. The year provided opportunities to work in teams or groups on various courses and course projects, including presenting the issues to a panel of professors and colleagues. Most of the students had previous experience in the health care system, and were from a variety of disciplines and backgrounds including a large international student body.

The program provided an opportunity for development of a broad perspective on the health system including elements of policy analysis, administration, finance, and planning, as well as more clinical and research issues such as biostatistics, epidemiology, environmental health, child growth and development and immunology.

Memorial University School of Medicine

Served as a clinical preceptor in the discipline of family practice, and served as a member of subcommittees at Memorial University School of Medicine.

Faculty appointment with the Department of Community Medicine at Memorial University School of Medicine.

ADMINISTRATIVE

Member- Governing Council of Newfoundland and Labrador Medical Association and Chair – Salaried Physicians Committee of the Association

Elected a member of the governing council of the Newfoundland and Labrador Medical Association, and chaired the Salaried Physicians Committee of the Association for a 3-year period.

Medical Consultant - Department of Health,

As Medical Consultant to the Department of Health, I was initially responsible for consulting on medical and technology issues in the institutional sector, as well as liaison on medical education issues with the Medical School and medical affairs with the Provincial Medical Association, Medical Licensing Board, and the Provincial Medicare Program.

Associate Deputy Minister – Department of Health, Newfoundland

In the role of Associate Deputy Minister, I was responsible for medical services and community health in the Province. At that time, the Department of Health was directly responsible for a number of District Medical Practices and Cottage Hospitals throughout the Province. The Department was also responsible for the direct delivery of public health services in the Province through a centralized administrative structure.

The position was also responsible for the Provincial Public Health Laboratory and Emergency Health Services in the Province, including air and road ambulance programs. During this time, the position was also responsible for policy and funding issues pertaining to the Medical School, specifically the numbers and types of postgraduate training positions.

As Associate Deputy Minister, I was involved in government's policy to shift responsibility for the direct delivery of acute health care services from government to health care boards. A network of smaller facilities previously operated by the Department was merged with larger district and regional hospitals to form district and regional health care boards responsible for planning, administration and delivery of acute and chronic health care services.

Supervised the shift from a centralized model of public health services to a regional public health unit structure (5 units, each with a medical officer of health). The structure remained a part of the Department of Health but provided for a regional approach to setting of priorities, delivery and administration of services on a day-to-day basis.

Deputy Minister – Department of Health, Newfoundland

The Deputy Minister is the permanent head of the Department and functions as the Chief Executive Officer of the Department of Health. The Deputy Minister is accountable to Government for carrying out the mandate of the Department of Health. To accomplish this objective requires a good understanding of the health system, factors which influence health and a good working knowledge of government processes and procedures. A major key to success is the ability to establish good working relationships with leaders in the regional system of governance and administration of the Province's health system, as well as the various health and social organizations and their leaders in the Province. The Deputy must also establish good working relationships with internal government structures so that these organizations have a good understanding of the issues as they participate in shaping government policies and decisions.

Vice President, Medical Services, Health Care Corporation of St. John's

The Health Care Corporation of St. John's is a multi-sited, academic health science's complex situated in St. John's, Newfoundland. The organization is governed by an eighteen-member board representative of all areas of the Province appointed by Government. The organization was set up in 1994 to replace six (6) previous boards of governance operating all acute care services in St. John's. The organization provides primary and secondary acute care services to a population of some 200,000 people and tertiary care services for the province's population of 560,000. The Corporation has a mandate for the provision of acute care medical services, teaching and research. It does this in close cooperation with Memorial University – Faculty of Medicine, the Centre for Nursing Studies operated directly by the Corporation, Memorial University Schools of Nursing and Pharmacy, and the College of the North Atlantic which provides training for laboratory and x-ray technologists. The organization employs some 6000 staff and has approximately 500 credentialed medical staff and 200 interns and residents on staff. The Corporation's operating budget is some \$440 Million.

The President of Medical Services is a member of the six-person Corporate Team responsible for overall strategic planning, administration and operation of the organization. The organization has moved from a function-based approach to service delivery to a program-based approach through ten clinical programs. In addition to responsibility for a number of the clinical programs, the Vice-President of Medical Services is responsible for medical administration in the organization including credentialing of physicians, quality of medical care and medical staff recruitment. These functions are carried out with the Corporation's Medical Advisory Committee, Clinical Chiefs Committee, and President of the Medical Staff Association in close cooperation with the Faculty of Medicine at Memorial University.

Vice-President, Quality, Diagnostic & Medical Services – Eastern Health

May, 2005 – September, 2006*

Eastern Health is a large regional integrated health authority responsible for the full spectrum of health and community services in the eastern area of the Province. It is headquartered in St. John's and provides a full scope of health services to the region including a broad range of health and community services, long term care and acute care services. Eastern Health also offers a variety of tertiary medical care for the Province. Eastern Health includes an academic health services complex with the Faculties of Medicine, Nursing and Pharmacy in association with Memorial University of Newfoundland.

The position is responsible for developing and implementing a comprehensive quality program with a strong emphasis on clinical safety, the provision of a full and comprehensive scope of diagnostic radiology, nuclear medicine and laboratory medicine services for the region with a tertiary focus for the Province, and the delivery of primary, secondary and tertiary medical services within the scope of services offered by Eastern Health.

**Retired from this position, September 30, 2006*

ROBERT J. WILLIAMS, M.D., C.C.F.P., M.P.H.**References**

1. Mr. Kent Decker
Vice President, Administration and Finance
Memorial University of Newfoundland

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2. Dr. Lucinda Whitman
Chair of Medical Advisory Committee
Health Care Corporation of St. John's

Phone: 709-777-6000
E-mail: lucinda.whitman@hccsj.nl.ca
3. Sister Elizabeth Davis
Former President and Chief Executive Officer
Health Care Corporation of St. John's

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